

Minutes of the Board Meeting

Mar 4th - Mar 5th, 2011; Dublin, Ireland

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1 EXECUTIVE SUMMARY

IFIP Board, March 2011, Dublin, Ireland

Membership Issues: France, Russia and Ethiopia are still IFIP members. They took advantage of the membership fee amnesty that was approved by General Assembly 2010 and paid their membership fee for 2010 before end of 2010. Membership of Kenya and Greece ceased at the end of 2010 as they last paid in 2007. Vietnam and Saudi Arabia have never paid their membership fee; that means despite of the approval of their applications they have never been IFIP members.

Finances: The adjusted budget for 2011 has been approved by the Executive Committee and distributed to GA. The Board accepted the 2010 accounts for approval by General Assembly 2010. The financial reports showed an operating deficit of 79K EUR and an overall surplus of 61,5K EUR. The Executive Committee approved the recommendation of the Finance Task Force that UBS be retained as IFIP's portfolio manager with the switch of the portfolio to UBS's "Managed Wealth Portfolio" proposal.

Membership Task Force: A draft of a new membership structure has been distributed to the Member Societies asking for comments. The general opinion was positive for a change of the structure and nobody was against the proposed structure. Member Societies can still send their comments, but work on the final proposal will start immediately after the Board meeting. The final proposal will be sent before General Assembly 2011 to the GA members and will then presented at GA for approval.

Website Task Force: The proposal for improvements within IFIP's website in order to make it more attractive and better structured has been approved. The Board allocated 12.500 EUR.

InterYIT: The Board decided to support the proposal to include InterYIT as new body into IFIP and allocated as a start-up 30.000 EUR. This funding will be kept in an internal account under the exclusive control of IFIP.

Technical Assembly: The rule that a TC has to pay 25% of the event fee in the case that an event fails to make its event fee payment will be maintained, awaiting a complete review of the current event fee model.

WCC 2010: The Congress in Brisbane has been very successful, both in view of the diversity and richness of IFIP conferences and in numbers of participants. Unfortunately the financial outcome was negative, mainly due to problems in winning major sponsorship and also due to much higher expenses as planned in the initial phase.

IFIP's Golden Jubilee: Video interviews of Professor Maurice Wilkes and Professor Heinz Zemanek were shown at the WCC gala dinner, which also included a short presidential appreciation of IFIP's 50th anniversary, as well as delivering the Auerbach Award to past Honorary Treasurer Prof. Dipak Khakhar. To remember the development of Information and Communication Technologies, a specialist group collected historical artefacts and presented them in an exhibition booth which was named "Gunyah" after an Australian aboriginal dwelling. Related to the series of three previous books, published at specific years of IFIP's development, a 4th book -

“50 Years of IFIP” - is in production. The book is presently in the print factory and will be available from IFIP website in March 2011.

CIO Forum: The 1st IFIP CIO Forum is planned to take place on November 1st - 4th, 2011 in Shenzhen, China. The organizers are facing problems in attracting overseas CIOs to attend the conference and made an appeal to IFIP member societies to help promoting the event.

WCC 2012: GA representatives have accepted in an electronic voting to hold the World Computer Congress 2012 in Amsterdam, The Netherlands.

Professionalism Program (IP3): After discussion and minor amendments the IFIP Board agreed to:

- Endorse decisions of February 2011 IP3 Board to ensure the sustainability of the IP3 Accreditation activity and Implement prior funding for all other activities
- Ask the IFIP President to review with IP3 Board Members and the IP3 Chair the future leadership, governance and programme of IP3 and to report back to the IFIP Board by July 1st 2011.

Publications: The copyright form is under review; the new form will be available soon. WG 11.11 has stated its intention to submit a proposal establishing a journal on trust management.

The IFIP Secretariat currently receives 5 copies of each IFIP publication from Springer, and 45 copies are sent to the conference organizers. Only two copies are needed for archiving by the secretariat. The other three copies were intended for Executive Committee members, but in practice there has been little or no request for the three extra copies. It was decided to change the distribution and to send 48 copies to the conference organizers.

Digital Library: Notice was received from the ACS of its wish to terminate the agreement to provide the Digital Library. Options for finding an alternate provider, including another member society, an indexing service such as DLBP, a commercial provider, a university, and doing it in house, were discussed. Work will proceed to establish a smooth transition with the ACS. Additionally, no acceptable DL has been provided so far, and the author-submitted papers have not been loaded into the DL.

2 ACTION LIST

IFIP Board, March 2011, Dublin, Ireland

Task	Person / Body
Finance:	
○ To finalise the change of IFIP's portfolio with UBS	Treasurer, Gen.Secr.
○ To invite tenders for the auditor of IFIP's accounts	Treasurer, Gen.Secr.
○ To discuss the drop in TC income	Treasurer
○ To change terminology of "Balance Sheet" and Profit & Loss statement" to "Statement of Financial Position" and "Statement of Financial Performance"	Gen. Secr.
○ To review business plan for Digital Library	Publ. Comm., Fin.Comm.
○ To highlight all once-off expenditures in Treasurer's report	Treasurer
○ To make a glossary of special technical terms used in the financial and Treasurer's report	Treasurer
Membership Structure	
○ To generate final proposal and bring it to General Assembly 2011 for decision	Mr Strous
○ To assign work on the draft Statutes & Bylaws for the new membership structure and present this to GA 2011	Mr Strous
○ To assign work on the draft fee structure for the new membership structure and present this to GA 2011	Mr Strous
IFIP Website:	
○ To implement the proposed improvements in the website	Mr Bramer, Gen.Secr.
InterYIT:	
○ To prepare a proposal for the formal incorporation from InterYIT as an IFIP body for approval by GA 2011	Mr Strous, Mr Nation
○ To establish an InterYIT account in IFIP's bookkeeping and transfer start-up funding	Gen. Secr., Treasurer
Technical Assembly	
○ Travels by TC Chairs: to review standing Orders and come up with a proposal to solve the present situation	Techn.Assembly
○ To update TCs and WGS on the outcome of IFIP's Pioneers Day	Mr Brunnstein

- To make the event approval forms available as “online forms” AMB, Gen.Secr.

World CIO Forum 2011:

- To get into contact with the organizers of the event in order to clarify all the open issues and report back to the Board Mr Strous

World Computer Congress 2012

- Next steps to proceed (establishing of the foundation in order to get a secured financial basis, staffing the Organisation Committee, starting promotion of the event, starting acquiring sponsors, starting getting key note speakers) Mr Strous, Mr von Solms

IP3:

- To review with IP3 Board Members and the IP3 Chair the future leadership, governance and programme of IP3 and to report back to the IFIP Board by July 1st 2011. Mr Strous

Member Societies Relations:

- To organise a high profile member society event at the GA 2011 with topics selected by MRSC and the Board MSR Committee

Publications:

- Completion of copyright form revision Publ. Comm.
- Development of a policy on plagiarism. Publ. Comm.
- Development of AICT (Editorial Board) Publ. Comm.

Digital Library:

- Establishing a Task Force for finding possibilities for a smooth transition of the Digital Library from ACS and coming up with a proposal how to proceed to the Board Mr Strous, Publ.Comm. Chair

3 ATTENDANCE LIST

IFIP Board, March 2011, Dublin, Ireland

L Strous	President
B von Solms	Immediate Past President
G Engel	Vice President
R Puigjaner	Vice President
L Sawhney	Vice President
J Turner	Vice President
C Avram	Honorary Treasurer
M Raffai	Honorary Secretary
M Bramer	Councillor
B Eschermann	Councillor
M Hinchey	Councillor
J Pries-Heje	Councillor
K Rannenberg	Councillor
D Robertson	Councillor
A Min Tjoa	Councillor
J Wibe	Councillor

Observers

K Brunnstein	Chair WCC2010
R Johnson	IFIP's IP3 Representative
J Nation	Young IT Prof. Initiative

Secretariat

E Dundler	General Secretary
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4 BOARD MEETING

IFIP Board, March 2011, Dublin, Ireland

4.1 Call Meeting to Order

Mr Strous opened the Board meeting and welcomed all participants. He especially welcomed Mr Joel Nations from the InterYIT, Mr Klaus Brunnstein and Mr Roger Johnson as observers. He expressed IFIP's grateful thanks to the Irish Computer Society represented by the Chief Executive of ICS, **Mr Jim Friars**.

Mr Friars welcomed Board members on behalf of the President of the Irish Computer Society (ICS). He wished to the Board a successful meeting and enjoyable stay in Dublin. He invited IFIP's Board to a dinner at the National Gallery of Ireland.

4.2 Attendance and Apologies

Ms Raffai announced Board attendance as complete with no absentees.

4.3 Business Matters

4.3.1 Approval of Agenda

The Board unanimously **ADOPTED** the agenda.

4.3.2 President's Report

Mr Strous drew attention to his report and said he was very pleased to note that there is a huge level of activity within IFIP and that the appetite to address issues of concern to IFIP and to work on necessary changes is very big. He said that he realized that this is a heavy burden for all the volunteers working on these issues and it is putting IFIP's pool of resources to the limit. So in addition of all the action items that IFIP has now, it is important to think about how to get more enthusiasts involved.

Mr Strous reported that since General Assembly 2010 he spent quite some time to talk to people inside and outside IFIP to get a picture of IFIP's image from outside and of the wishes within IFIP. Among the contacts are GA, TC and WG representatives of Belgium, UK, Netherlands and CEPIS. This has provided him with a good insight in the main concerns and fortunately there were not that many new concerns to those that are already known; but unfortunately it is very difficult to address and solve the concerns that are already known. **Mr Strous** said that progress is made in many areas, as can be seen in the various reports of TA, Standing Committees and Task Forces, but IFIP has to be aware that for some issues quicker progress is needed in order not to lose opportunities or to run a risk of alienating persons and organizations from IFIP.

Mr Strous reported that the main issues from his sight that are not covered elsewhere on the agenda of this Board meeting (like WITFOR, WCC, IP3, finances) are:

- Contact with Zambia

The president of the NGI and **Mr Strous** had the opportunity to meet Mr Collins Chinyama, president of the Computer Society of Zambia (CSZ). CSZ is keen on establishing contacts with the IFIP community. They have discussed different

options. A couple of meetings will be planned in May to explore this further. Most likely a number of neighbouring countries will be invited to see whether a regional activity can be started in southern Africa / SADC. **Mr Strous** saw this as a promising lead; especially because regional cooperation has already been discussed a couple of times as a possible solution for the difficulties individual developing countries have in joining IFIP and maintaining their membership.

- Contact with AICTO / AWO

Mr Strous reported that as a result of his visit to Tunisia in November 2010, the contacts with the Arab Women Organization (AWO) and the Arab ICT Organization (AICTO) were further developed. There are quite a few opportunities for IFIP in the Arab countries for membership and cooperation in events. Given the political turmoil in the region at the moment this will be a bit more future oriented than he had hoped for last November, but the contacts with both organizations will be maintained.

- Electronic voting

Mr Strous informed the Board that the process for electronic voting on the World Computer Congress 2012 proposal has worked satisfactorily. Naturally there is room for improvement and this will be evaluated before General Assembly. It will also be necessary to have to look at necessary changes in IFIP's Statutes and Bylaws to be sure that operating in a more flexible way does not conflict with IFIP's rules.

4.3.3 Secretary's Report

Ms Raffai reported that the Secretariat continues to run smoothly and on behalf of the IFIP officers she thanked the colleagues of the Secretariat for their hard and useful work for IFIP. Since General Assembly 2010 in Brisbane there were two business meetings:

- On January 6th Mr Dundler and Ms Raffai visited the Palatia Printing Company in Gyor (Hungary), that gave the best offer for preparing IFIP documents like minutes of Board and GA meetings and the 50 Years Jubilee book. In a discussion with Jozsef Tar, manager of Palatia, all conditions of printing the Jubilee book were agreed. After the meeting he showed the modern automated equipments.
- On February 11th Messrs Strous and Dundler and Ms Raffai met in Vienna and visited the HR Department of the Austrian Academy of Sciences. In addition to introducing IFIP's President and Honorary Secretary it was a useful discussion with Ms Katja Fiala, leader of HR Department and Ms Edda Starzer. After the meeting the work with the General Secretary of IFIP in Laxenburg has been continued; topics were current problems, decisions, actions and preparation of the next Executive Committee and the Board meetings.

Ms Raffai informed the Board that

- thanks to the membership fee amnesty as approved by GA 2010, France, Russia and Ethiopia have paid their full 2010 dues before the end of 2010, so they are still members of IFIP.
- Greece, who last paid in 2007, did not response to the IFIP President's letter with the GA decision about membership fee amnesty; Kenya, who also last paid in 2007, had informed the IFIP President that they would not be able to make use of the amnesty proposal. Membership of Greece and Kenya has been terminated end of December 2010.
- Vietnam and Saudi Arabia have never paid their membership fee; that means despite of approving their applications they have not been IFIP members.

- ICTSwitzerland the current member society of IFIP requested to change the Swiss representation in IFIP to SI (Swiss Informatics Society). Both parties have sent their official statements expressing their intention.

Ms Raffai reported that at 24th February 2011, IFIP has 48 Full Members with voting rights, 3 Corresponding Members, 4 Affiliate Members, 1 Individual Member and 9 Honorary Members

Ms Raffai informed the Board that the document of Statutes and Bylaws was updated with the 3 proposals of S&B Committee, which had been approved by GA 2010.

4.3.4 EC Meeting Report

Ms Raffai reported that IFIP's Executive Committee had three meetings since General Assembly 2010, one immediately after GA 2010, one teleconference meeting in December 2010 and one meeting before the Board meeting in Dublin. The members of the Executive Committee discussed all the issues raised at the General Assembly by National Representatives and TC chairs, and made efforts to solve them together with the problems and tasks that had come up in the meantime, among them Finance issues, IP3, Publications, Membership model and others. In order to avoid repetition, these will be addressed under the respective agenda items.

The proposed adjustment to reduce the deficit in the budget for 2011 by 50 percent has been implemented and the adjusted budget has been approved.

The Executive Committee accepted the proposal of the Finance Committee that the task to manage the portfolio will remain at UBS, but with a new model called "Managed Wealth Portfolio".

The Executive Committee discussed the matter of risk sharing for IFIP events, matters of a Memorandum of Understanding for co-organized conferences and also the issue of reimbursement of travels of TC Chairs. The EC will ask Technical Assembly to come up with proposals ready to decide at General Assembly 2011. In the meantime decisions will be taken case by case.

Ms Raffai informed the Board that the Executive Committee has decided to hold at least two teleconferences every year in the middle between General Assembly and Board meetings. If certain issues require immediate action, special teleconferences will be organised.

Mr Strous reported that pros and cons for holding the General Assembly in Tunis as planned have been discussed in the Executive Committee meeting. He has been in close contact with the Tunisian GA member, Mr Adel Ghazel, and some other colleagues about the situation in the country. Although the situation is relatively quiet now, there is no date yet for the elections and there is no certainty about the outcome. The Board discussed thorough and thoughtfully whether or not to have GA 2011 in Tunis. With a view on the current uncertainties in Tunisia, the time needed for a host country to make the necessary arrangements and to prevent cost being made for nothing by Tunisia if a decision would be postponed, the Board decided not to have GA 2011 in Tunisia but to look for another location in Europe. The Board realized and acknowledged that this would be a disappointment for the colleagues in Tunisia. **Mr Strous** noted that he will inform Tunisia about this decision and he will stay in close contact with the colleagues in Tunisia to strengthen the links and keep looking for ways to cooperate. He will also discuss with them the next possible

opportunity to have an IFIP meeting in Tunis (perhaps Board 2013). **Mr Strous** will also contact candidates for hosting GA 2011.

Mr Strous informed the Board that the Executive Committee has decided to implement a new procedure regarding the approval of EC, Board and GA minutes, which includes

- draft minutes will be circulated to the respective groups as soon as possible, but not later than four weeks after the meeting,
- participants of the meetings will have four weeks to comment; no reaction means approval,
- minutes are final after that four weeks period unless the comments would be such that it would require another round for approval (decided by president and honorary secretary), in which case again four weeks time would be allowed,
- using a model for following up the state and/or performance of action items having resolved at meetings.

4.3.5 Treasurer's Report

Mr Avram referred to his report and said that IFIP's 2010 accounts, maintained by the secretariat, have been reviewed by the auditor in February 2011.

In 2010, IFIP budgeted for a loss of 219,065 Euro, almost all being operating losses. IFIP performed much better than that. The financial reports showed an operating deficit of 79,263 Euro and an overall surplus of 61,551 Euro. This is a good result and is in part due to much better than budgeted portfolio returns. Cost control within the secretariat also assisted the improved operating outcome.

Mr Avram reported that IFIP's portfolio has continued its recovery; the long run rate of return over 2010 has been about 2% per annum. We budgeted for a return of 1.76% in the 2011 budget based on performance to the end of June 2010. The return can now be expected to be slightly higher, 2.13%, based on performance to the end of December 2010.

Mr Avram informed the Board that during 2009/10, a Finance Taskforce considered a number of finance issues. In particular the long term portfolio returns and made recommendations to the 2010 GA.

During the last few months the task force finished its work recommending to the EC that UBS be retained as our portfolio manager; that the portfolio be switched from direct equities and bonds to exchange traded funds invested in equities and bonds; that the investment profile be a balanced portfolio. This is known as the UBS "Managed Wealth Portfolio" proposal.

Mr Avram will finalize the change of the portfolio within the next few months.

The Finance Taskforce also made recommendations in relation to the distribution of IFIP's assets between cash-at-call, medium term and long term (portfolio). The recommendations are that cash at call should be around 200,000 Euro, that there is no medium term allocation, and that the residue of the assets be kept in the managed portfolio.

Mr Avram proposed to continue to monitor the long run portfolio performance, and budget a return in line with that long run return.

Mr Avram informed the Board that the secretariat has sent financial reports to IFIP's major business units, the Technical Committees. The secretariat has developed a system to regularly report financial performance and financial position to business units (TCs), projects, IFIP and IFIP secretariat.

Mr Avram concluded that IFIP's financial performance was much better than the 2010 budget and was even better than the September forecast update as reported in September 2010. In addition, IFIP has had a continuing recovery in its portfolio investments. At General Assembly in 2010, the treasurer estimated an improved budget year with a 157,099 Euro deficit. The 2010 budget and September update included a small positive portfolio return. In fact, IFIP achieved a strong positive portfolio performance (6%) so IFIP ended the year with a surplus but a small operating deficit.

Mr Avram said that IFIP has a structural financial problem; the income is not enough to cover IFIP's costs without help from the portfolio. Ideally would be a growing of the portfolio above inflation. This did not happen in 2010, and does not seem likely in 2011.

Mr Avram re-stated the treasurer's comments from years past: IFIP needs to find new business opportunities. The Finance Taskforce has made recommendations in relation to the next steps for IFIP. The secretariat, with the treasurer, will now implement the recommendations.

The outstanding task to review the auditor has not been progressed in 2010.

The Board unanimously **ACCEPTED** the 2010 accounts for approval by General Assembly 2011.

4.3.6 Finance Committee Report

Mr Wibe presented the report of the Finance Committee. He informed the Board that the Finance Committee welcomed the changes in financial reporting achieved last year, but sees it in addition necessary to have more improvements in order to get a better explanation of the figures to be able to react faster on things happening.

Mr Wibe presented the comments of the Finance Committee to the Treasurer's report:

- The original budget 2011 prepared by the Treasurer and proposed by the FC had been approved by the General Assembly in 2010 under the condition that the operating deficit in the budget has to be cut to approximately 50% of the proposed budget. The budget has been adjusted by the Treasurer and this revised budget has been approved by the Executive Committee.
- The balance sheet for 2010 with comparative figures for 2009 was discussed. A number of reductions in income were noted, in particular the income for TC6 was substantially down. The overall TC position would have been substantially worse without the income from the TC13 INTERACT event which is a biennial event and thus would generate no income in 2011.
- The new publications model agreed with Springer might be a factor. Another might be the increasing use of co-sponsorship rather than full sponsorship. The

Finance Committee asked the Treasurer to discuss with TA Chair possible reasons for the drop in TC income.

- The Finance Committee noted that at present the income statement also included expenditure. It was queried why there were not two separate statements. The Treasurer commented on terminology: the 'Balance Sheet' is properly called a 'Statement of Financial Position'. The 'Income Statement' or 'Profit and Loss Statement' is properly called a 'Statement of Financial Performance'. The General Secretary was asked to make the necessary changes in financial reporting.
- The finances of the Digital Library were discussed. The high cost of 25 Euros to get each paper into the Digital Library was particularly queried. Also the level of use of the Digital Library. The Finance Committee asked the Publications Committee to review its business plan, to consider the high cost of entering papers and to discuss the level of and to look at the appropriateness/completeness of the indexing used by the Digital Library.
- The Finance Committee requested that all once-off (i.e. exceptional) expenditure should be highlighted in the Treasurer's report, whether budgeted or not.
- It was noted that the Treasurer was proposing that IFIP continues with its past investment strategy regarding its budgeting of investment income.
- The Treasurer's statement of "I propose to continue to monitor the long run portfolio performance, and budget a return in line with that long run return" was accepted after discussion.
- The auditor's report for 2010 has been received. A number of minor points had been raised, but the Treasurer expects that the auditor will not qualify the accounts. Audited accounts will be ready in time for the General Assembly.
- The Finance Committee would welcome a glossary of specific technical terms used in the financial and Treasurer's report.
- The Finance Committee asked the Treasurer to invite tenders for the auditor of IFIP's accounts.
- The Finance Committee asked the Treasurer to finalize the agreements with UBS regarding IFIP's portfolio.
- The Finance Committee stressed again the need to find new business opportunities.

The Board unanimously **ACCEPTED** the report.

4.4 Progress Reports Task Forces

4.4.1 Membership Task Force

Mr Strous reported that a draft proposal for a new membership structure has been sent to all Member Societies early January asking them for comments. There were only few answers coming back. The general opinion was positive towards the

proposed change of the structure and nobody was against the proposed structure, although there were some details questioned.

Mr Strous informed the Board about the planned next steps:

- Member Societies can still send comments, however work on processing all comments to generate a final proposal will start immediately after this Board meeting
- To work on IFIP's Statutes & Bylaws in order to support the new membership structure
- To work on the fee structure for the new membership structure
- To send a complete set of the proposal, Statutes & Bylaws and fee structure to all GA members at least 2 months before the next General Assembly for discussion within their societies and final decision at General Assembly 2011.

After discussion how the Statutes & Bylaws should be redrafted the Board **ACCEPTED** the proposal and to reserve 2.500 Euro for professional help.

4.4.2 Website Task Force

Mr Bramer informed the Board that a Website Task Force consisting of Mr Bramer and Mr Dundler has been established. The objective for the Task Force is to review the existing IFIP website and make proposals what has to be changed to make the website more attractive and supportive for visitors of the website. Self-imposed constraints for the Task Force were that the improved website should not require any additional staff to maintain it and the redesign should not incur large expenditures without strong reasons. Out of the several options to redesign the website it has been decided to make it more attractive and better structured with limited additional functionality.

Mr Bramer reported that six students led by an experienced web designer and implementer who is currently responsible for managing web-based learning environments in higher education checked the existing website. Comments from GA representatives, Member Societies and Working Group Chairs were collected.

On request of the Board **Mr Bramer** presented an action list for the Task Force to be finished until General Assembly 2011:

- Improve visual appearance of home page, focussing on what IFIP is and does.
- Restructure all information. Revise menus to improve navigation.
- Make site mobile-friendly and compliant with EU disability legislation
- Put conference info into a database not a Word document.
- Provide limited central facilities for TCs and WGs as far as practical.
- Improve the home page by the following
 - Inclusion of search engine and Twitter news feed.
 - Reduction of left-hand menu with some relocation of content to other sections, to make it easier for users to identify the section they require.
 - Including a clear statement of the purpose of the organisation on the home page.
 - Addition of graphics added to the home page to enhance visual appeal of the site.
 - Integration of flags for national societies into design (with hot links to relevant pages).
 - Making more use of header and footer navigation.

- Making a fixed page width to provide a consistent cross-platform display.
- Dealing with accessibility considerations
 - Alternative text provided on all images.
 - Clear structure and hierarchy of information to improve navigation for screen reader users.
 - Layout designed to enable users to increase text size on page using browser controls without forfeiting design.
- Creation of web domains ifiptc1.org, ... ifiptc14.org and associated web space for TC's optional use. Provision of a basic template for TC membership information etc. for TC's optional use. TCs to be offered auto-forwarding to websites already used if they prefer.
- Creation of a simple 'content management system' to augment the current use of Mambo to enable the Secretariat or other trusted users to update the text of basic web pages more easily. Associated with this would be an online moderation stage which enables Eduard Dundler to accept or reject changes to pages proposed by others in a simple way.
- Such other reasonable improvements as are requested by the Taskforce Chair, within the manpower allocation available.

Mr Bramer requested that a budget for should be allocated including:

- Manpower (20 days at 500 Euros a day): 10,000 Euros
- Creation of additional websites with associated web space for 13 TCs: 1,500 Euros
- Travel and Subsistence for Website Taskforce Chair to attend GA 2011 to present progress report: maximum 1,000 Euros

The Board **ACCEPTED** the proposal from the Task Force and **APPROVED** a budget of total 12,500 EURO.

4.5 IFIP Strategy

4.5.1 General Strategic Matters

Mr Strous reported briefly on the status of the five Strategic Projects of IFIP:

- Project 1- Dissemination of high quality knowledge in ICT: There was no progress since General Assembly 2010. The work on this project has been postponed due the restrictions in the budget for 2011.
- Project 2 - International reputation: This project is covered by the International Liaison Committee. Mr von Solms will report in his Committee report later.
- Project 3 - Member societies: This project is covered by the Membership Task Force. Mr Strous reported already on it.
- Project 4 - Students: This project is covered by the Young IT Professionals initiative, although slightly different from the original definition of the project. Mr Nation will report on this at the next item.
- Project 5 - Practitioners: This project is covered by IP3. Please see report of Mr Johnson later in these minutes.

Mr Strous announced that work on the strategic plan for the next 5 years will start within the next months in order to present the Strategy plan 2013 - 2018 at GA 2012.

4.5.2 International Young IT Professionals initiative

Mr Nation, Director of Young IT at the Australian Computer Society, presented a proposal to create an International Young IT group under IFIP following on from a presentation at the General Assembly in Brisbane. The vision of the InterYIT group is

- to be the place for young IT professionals go to get a global perspective on their industry and their career
- to promote representation of young professionals in the computer societies that make up IFIP as well as within IFIP
- to foster communication between existing Youth Young IT groups within member societies
- to encourage the creation of new Youth Bodies IT groups within member societies who don't currently have such representation.

Mr Nation proposed that InterYIT could fit into the IFIP structure on the same level as Technical Assembly and Standing Committees and would report to IFIP's Executive Committee, Board and General Assembly.

Mr Nation asked for a starting budget for the following items:

- | | |
|---------------------------------|------------|
| • InterYIT website and Branding | 10.000 USD |
| • Taking IT Global | 4.000 USD |
| • Marketing material | 10.000 USD |
| • Travel expenses | 10.000 USD |
| • Content writing/review | 3.000 USD |

Mr Nation said that the next steps for InterYIT will include branding and launching the InterYIT website, collection of content for Taking IT Global and collecting shared resources for Young IT platform.

The impression of the Board members was that in general there is large interest from the National Societies in getting into close contact with Mr Nation and the proposed group.

The Board was highly appreciative of the initiative and progress made and sees InterYIT as a great opportunity to get young IT colleagues involved in national computer societies and in IFIP. The Board therefore **DECIDED** to approve the establishment of InterYIT as an IFIP body, conditional to the final approval by GA 2011 when the required changes in Statutes & Bylaws will be presented to formalize the position of InterYIT. In the meantime the group can promote itself as an IFIP body in formation. The Board **DECIDED** to support the proposal also financially as a start-up with 30.000 EUR. This funding will be kept in an internal account under the exclusive control of IFIP.

4.6 Technical Assembly

Mr Hinchey presented the report from Technical Assembly. He informed the Board that no formal TA meeting was held since the Brisbane General Assembly.

However, a number of email exchanges on various topics have occurred, and his report is based mainly on those.

- Travel by TC Chairs

With a number of relatively new TC Chairs, the issue of the use of TC funds for travel by TC Chairs (and other TC officers) has come into focus again. At least one of the newer TC Chairs was informed by his predecessor that TC funds could be used for travel. This issue has been discussed in TA and GA in the past and the statutes clearly say that TC funds may not be used for this purpose.

The Board **ASKED** TA to review IFIP's Standing Orders and come up with a proposal having in mind the consequences to Working Groups.

- Open Event Fee

The whole issue of the IFIP "event fee" has been under discussion for some time. Essentially this "fee" is a fee for use of the IFIP name for events. Other funding models are under discussion and a sub-committee of TA will report on potential replacements for the event fee model.

In the meantime, the situation that the TC must pay 25% of the event fee to IFIP should the event fail (or be unable) to make the payment has again raised concern. While this has only occurred in a handful of situations, notwithstanding, should a replacement model for the event fee not be determined soon, TA will likely request a change to the statutes to remove this constraint on TCs.

The BOARD **DECIDED** to maintain this rule until the event fee model has been reviewed.

- Digital Library

Notwithstanding the current situation regarding the ACS agreement with IFIP, the Digital Library continues to cause concern. TCs were actively encouraged to contribute to the Digital Library and to encourage smaller events to publish their proceedings solely on-line in the Digital Library. However, the lack of a useable Digital Library makes the situation difficult for TC and WG Chairs.

The Board **INFORMED** TA that Publications Committee will investigate the options to go ahead and to minimize the constraints.

- Pioneers Day

A number of TCs and WGs are quite concerned that their suggestions for IFIP Pioneers to be recognized at Pioneer's Day were essentially ignored. TA requests that Mr Klaus Brunnstein update TC and WG Chairs on the decision with respect to the publication of a list of pioneers

- Online forms

TA requests that event approval forms and other forms be made available online if this is possible.

The Board **DECIDED** that AMB will work on a change of the event request forms to make them as "online forms" available.

4.7 Congresses and Major Events

4.7.1 WCC 2010

Mr Brunstein reported that the IFIP World Computer Congress 2010, held September 20-23, 2010 in Brisbane, Australia at the Brisbane Convention and Exhibition Center, was a very successful event, both in view of the diversity and richness of IFIP conferences and numbers of participants. Due to special circumstances, IFIP WCC 2010 had significant financial problems which affected both the Australian Computer Society (suffering from a significant loss) and IFIP (which could not receive its guarantee sum, following contractual agreement).

IFIP World Computer Congress 2010 offered a wide variety of ICT related themes, organised by several IFIP Technical Committees and Working Groups. In addition the Australian Computer Society, host of IFIP WCC 2010, organised 7 more events, including a conference of the South East Asia Regional Computer Confederation (SEARCC) and a conference organised by IFIP's IP3 project.

Following initial suggestions, both IFIP and ACS events were organised in 8 streams to allow interoperation between related conferences with a total of almost 700 presentations. While participants registered for IFIP events used the opportunity also to visit non-IFIP events, the degree of interoperation between IFIP and non-IFIP events was below expectation.

Under the editorial supervision of Mike Hinchey, IFIP's publisher Springer published 330 papers presented at various conferences in 13 volumes, some jointly in one volume.

Mr Brunstein reported that IFIP WCC 2010 attracted more than 1150 participants, about 800 for IFIP events and about 350 for non-IFIP events. The figures of the organising company indicate that 2/3 were full-time participants, with significant numbers of 1-day participants and also with "complimentary" tickets. According to this report, about 60% came from Australia. In summary, IFIP World Computer Congress 2010 and the associated events was very successful. Regrettably, some parts of the world – especially including North America – were less engaged.

Mr Brunstein presented an extract from the provisional financial report from ACS:

Income from Conferences:	1,140 k AU\$
Income from Exhibition:	37 k AU\$
Conference Expenses:	-1,546 k AU\$
Exhibition Expenses:	- 68 k AU\$

Result:	- 436 k AU\$
--> Contracted IFIP guarantee	0 k AU\$

The reason for this negative financial outcome is essentially due to problems in winning major sponsorship from the Australian government, whereas the government of Queensland made significant contributions, and some major companies, against original plans presented at application. Moreover, expenses in the initial stage were significantly larger than planned. When Anthony Wong, new ACS president started his term in early 2010, supported by CEO Bruce Lakin, a large financial gap was detected. Consequently, the newly appointed OC chair Nick Tate succeeded, to significantly reduce the expected deficit.

Mr Brunnstein thanked especially Mr Basie von Solms for his personal engagement to minimise the risks and problems in the fore field of WCC 2010.

4.7.2 IFIP Golden Jubilee 2010

Mr Brunnstein reported that major activities remembering the 50th anniversary of were organised during IFIP World Computer Congress 2010 in Brisbane, Australia.

For presentation in the opening session of IFIP WCC 2010, a video interview was prepared with Professor Maurice Wilkes, who represented the British Computer Society during the IFIP foundation meeting (first IFIP Council) in Rome, under the chairmanship of IFIP's first president Isaac L. Auerbach. Moreover, another video interview was prepared with Professor Heinz Zemanek, who was charged during the IFIP foundation meeting in Rome to organize - as its 1st chair - IFIP TC-2 "Programming Languages" (now: "Software: Theory and Practice"). As it was regrettably not possible to include these interviews in the Opening Session, both videos were presented – after intervention of IFIP President Basie van Solms – during the Gala Dinner, which also included a short presidential appreciation of IFIP's 50th anniversary, as well as delivering the Auerbach Award to past Honorary Treasurer Prof. Dipak Khakhar for his work in IFIP, esp. related to the establishment of the WITFOR conference series.

To remember the development of Information and Communication Technologies, a specialist group collected historical artefacts, including even some mechanical "computing" devices from the 19th and 20th centuries, as well as some historical computers and special devices used in Australia. Plans to import a valuable model of an early Zuse computer, which seemed adequate in the memory of Konrad Zuse in the year of his 100th anniversary, could not be realized due to excessive insurance costs. The artefacts were presented in an exhibition booth which was named "Gunyah" after an Australian aboriginal dwelling; the exhibition was accompanied by a well prepared booklet describing those artefacts as well as including some information about IFIP.

Mr Brunnstein reported that related to the series of 3 previous books, published at specific years of IFIP's development (after 10, 25 and 36 years, all edited by Heinz Zemanek), another major project was to summarize the State-of-IFIP in a 4th book: "50 Years of IFIP". After some period of interaction between editors and some authors (longer than planned and expected), some technical problems in preparing the print copy could finally be solved as Springer's Mrs. Siebert-Cole offered to assist in checking and producing the final print copy as well as the chapters for the web presentation on IFIP's website and Digital Library in the quality of IFIP's AICT series. The book is presently in the print factory and will be available from IFIP website in March 2011.

Mr Brunnstein thanked the authors, Mr Eduard Dundler and Springer's Mrs. Siebert-Cole for their support.

Mr von Solms thanked Mr Brunnstein for his engagement and his outstanding work for the World Computer Congress and IFIP's Golden Jubilee.

4.7.3 World CIO Forum

Mr Strous showed a presentation of the progress on the preparation of the World CIO Forum prepared by Mr. Forrest Lin (Deputy Secretary of the Chinese Institute of Electronics). The World CIO Forum is planned to take place on November 1st – 4th, 2011 in Shenzhen, China.

Mr Strous said that some of IFIP's Member Societies have confirmed their interest and supported the Organisation Committee with names of interested CIOs. According the presentation an Organization Committee and an International Advisory Board, consisting of many IFIP members, are in place.

It was reported that a website (www.worldcioforum.com) has been installed, containing the basic information about the forum, including general information, organization, speakers, agenda, venues and travel. This website is maintained in a timely manner. The registration and paper submission will be open soon.

It is planned that the forum has various delivery formats for speakers, sponsors and participants to share opinion, analyze issues and propose resolutions. The primary format involves plenary sessions, workshops, paralleled tracks, technical tours, a formal banquet and a golf event.

The presentation showed a list of open problems to be discussed within the Board:

- The overseas promotion of IFIP CIO Forum is critical at this stage. The link of CIO Forum should be posted on the IFIP website and member societies websites to attract more CIO attendance.
- Is it possible to reestablish TC4 through this event? The medical informatics professors and executives of health care organization from Asia Pacific region are enthusiastic about reviving TC4.
- The Shenzhen is not favorable for the world event. Some CIO's have concerns that the location of Shenzhen is not convenient for overseas attendees. Beijing is the alternative.
- The Chinese government announces new policy, which restrain the scale of the international conference.
- It is the inaugural event of CIO Forum. The budget does not allow covering the flight and accommodation of every attendee. The registration fee, travel and accommodation are supposed to be taken by the attendees.
- Judging from current financial situation, the CIO Forum might make 100,000 Euro lost. We earnestly expect subsidy from IFIP.

The Board was concerned by this information and there were also some questions about the information put on the website of the IFIP World CIO Forum. While some of the open issues need further clarification and discussion with the organizers, two issues were discussed and decided. It is not possible to re-establish TC 4 on health informatics since there is a good and active society in this field, the former TC 4 which is now IMIA. IFIP and IMIA have already agreed to strengthen their cooperation after a successful IMIA event during WCC 2010 and having a number of IMIA volunteers involved in WITFOR. The Board also made it very clear that IFIP is not in a financial position to subsidize the World CIO Forum.

The Board **ASKED** IFIP's President to get into close discussion with the Organizers of the event in order to clarify all the open issues and come back with a report.

4.7.4 WITFOR 2012

Mr Strous informed the Board that the next WITFOR is planned for April 2012. In the course of looking for strong participation he together with Mr Lalit Sawhney had very promising contacts with a number of Ministries in India (notably Education, Health, Agriculture and ICT). He said that an overall Program Committee has been installed. In the next few months Board and GA will be updated on detailed organisation plan and program.

Mr Strous confirmed that WITFOR 2012 will not be linked with the Board meeting in 2012.

4.7.5 WCC 2012

Mr Strous reported that the proposal of holding WCC 2012 in Amsterdam, The Netherlands has been accepted by the GA representatives in an electronic voting (36 representatives out of 48 voted for Amsterdam, nobody was against).

Mr Strous informed the Board of the planned next steps:

- to establish the foundation in order to get a secured financial basis
- to staff the Organisation Committee
- to establish the International Program Committee (as indicated in the proposal)
- to start promotion of the event
- to start acquiring sponsors
- to start getting key note speakers

The Board was pleased to see that everything is on track and that the World Computer Congress as IFIP's flagship continues.

4.7.6 Initiatives and Future Events

Mr Strous informed the Board about the planned events for the next years:

- WCCE 2013: the next WCCE will take place in 2013 in Poland. Work on the event is continuing. Details will be presented at General Assembly 2011.
- WITFOR 2013: **Mr Puigjaner** reported that he had contacted in Paraguay
 - the President of the Commission for Sciences and Technologies of the Paraguay Parliament: Mr David Ocampos
 - the President of the National Council of Science and Technology: Mr Juan Carlos Rolón
 - the advisor on Science and Technology of the Paraguay Republic President's Cabinet: Mr Nicolás Pereyra.

All of them were very interested to organise WITFOR 2013 in Paraguay. It would be convenient to organize WITFOR 2013 before the date in which the new President will be invested (August 15). Mr Puigjaner will continue to work on this lead.

- WCC 2014: **Mr Strous** said that, if WCC 2012 in Amsterdam is a success, the WCC series will continue. Invitation for bids will be distributed to the Member Societies after General Assembly 2011 in order for GA 2012 to decide on WCC 2014.

- World CIO Forum: **Mr Strous** suggested waiting with a decision about the next WCF until after WCF 2011.

4.8 Professionalism Program (IP3)

Mr JOHNSON (Observer) reminded IFIP Board members that the IP3 Annual Report for 2010 had been circulated to them in advance. Mr Johnson reported that he had been asked at short notice to give the report for the IP3 Chair who sent his apologies.

He then presented the IP3 Chair's report which was circulated to Board members. The IP3 Board had met by telephone on February 15th 2011. Three resolutions had been adopted unopposed:

- Request to Chair & CEO to produce balanced budget by May 1st 2011 otherwise all unfunded activities were to cease including an orderly wind down of the CEO office
- Proposal for an independent IP3 Standards & Accreditation Board (SAB) to be drafted within one month (by mid March)
- Funding for accreditation to be ring fenced within IP3 reserves.

The IP3 Chair's report outlined the initial ideas for the new SAB. The report reminded Board members of the original objectives of IP3 and pointed out that the resolution addressed just 2 of the 5 points. It then discussed the importance of "advocacy" to create demand from member organisations for IP3 accreditation and gave an update on the progress made by IP3, including membership enquiries from India, Korea, China and Bulgaria, and also some challenges IP3 faced. The Chair's report concluded with a number of recommendations to the IFIP Board.

Mr Johnson then presented a short report in his capacity as IFIP's IP3 Board member. He stressed the views of a number of IP3 Board members, repeated at IP3's February meeting, that it was vital that member organisations had full confidence in the sustainability of IP3 accreditation. IP3 Board members had been told that at least one organisation was delaying submitting an application for accreditation because its management body was concerned that IP3 could collapse if it ran out of money. He gave a short update on progress since the February Board meeting noting that good progress had been made in developing draft SAB Terms of Reference but this was still work in progress. He also explained that the IP3 Chair and CEO had informed the Board that they intended to disestablish the CEO's office from March 1st 2011 rather than May 1st 2011.

Mr Johnson then proposed two resolutions. After discussion and minor amendments, the IFIP Board AGREED to:

- Endorse decisions of February 2011 IP3 Board to
 - Ensure the sustainability of the IP3 Accreditation activity and
 - Implement prior funding for all other activities
- Ask the IFIP President to review with IP3 Board Members and the IP3 Chair the future leadership, governance and programme of IP3 and to report back to the IFIP Board by July 1st 2011.

In response to a questioner the IFIP President said that he would address the recommendations in the IP3 Chair's report during the review he would be conducting.

Voting result: FOR 13, AGAINST 1

Mr PUIGJANER subsequently asked for it to be minuted that in voting against the resolutions he was not expressing support for the status quo but that he believed IP3 should be wound up now.

4.9 Standing Committee Reports

4.9.1 Activity Management Board (AMB)

Mr Dundler reported from the AMB that due to lack of members no pro-active work has been performed during the last year. The AMB reduced its work monitoring the administrative aspects of all planned activities of Technical Committees and Working Groups.

Mr Dundler informed the Board that AMB was happy to note that the number of events is in the same range since the last years. The income from the event fees is also stable (nearly 60.000 EUR each year) with the exception of 2007 and 2010, where the fee from the WCCE was received in addition. The event fee figures are the audited amounts from the bookkeeping.

	2006	2007	2008	2009	2010	2011
Nbr events (main)	48	31	52	49	54	17
Nbr events cosponsored	43	45	36	25	29	9
Total	91	72	88	74	83	26
Event fee received	59.297	94.585,58	57.079,58	55.608,93	71.009,12	0,00

AMB requested FC to have a look into the event fee structure, especially at the co-sponsored events.

Mr Dundler presented a list of open issues to the Board, which should be followed up in the next time:

- finding members for AMB
- introducing a system for a better track keeping events from the planning till post event reporting
- establishing a policy for MoUs for Co-sponsoring
- Risk Sharing
- Revising event fee structure (in cooperation with FC)

4.9.2 Developing Countries Support Committee (DCSC)

Mr Puigjaner reported that the committee is composed by him and the chairmen of the two WGs specially dedicated to Developing Countries and a representative of each continent with an important proportion of developing countries (Asia-Oceania, Latin America and Africa).

Mr Puigjaner informed the Board that still pending of the final approval by the DCSC, the criteria for funds allocations are:

- Activities proposed by the WGs specially dedicated to the developing countries.
- Activities related with developing countries either done in some developing country or for allowing the participation of people from developing countries in activities developed in countries different to the one of their residence.

Mr Puigjaner informed the Board that late 2010, Prof. Siraj Shaikh proposed to IFIP to join a network oriented to the networking in developing countries (RESISD). This network had to be funded by UK but unfortunately the proposal has been refused.

A proposal of Prof. Chris Westrup to Fund PhD students to attend IFIP 9.4 Conference 'Partners for Development: ICT Actors and Actions, Kathmandu, Nepal 22nd -25th May 2011, is under evaluation by the DCSC members.

4.9.3 International Liaison Committee (ILC)

Mr von Solms reported that after the Committee was constituted, it was imagined that the ILC would concentrate only on a small number of relevant international bodies, and that every member would leverage one selected body. Because of the wide and diverse involvement of the members, this turned out to be impractical. It was subsequently decided that each member would leverage all possible involvement the member had, and would identify and expand the possible role for IFIP in that area.

The involvement of the members with a wide range of committees and subcommittees of all types of international bodies and agencies highlighted the name and expertise of IFIP over a wide range. These bodies and agencies include:

- The ITU
- UNESCO
- The IITE
- The WDSA
- WSIS

These contacts, and others will be expanded over the coming months, and a more comprehensive report will be submitted to GA.

4.9.4 Marketing Committee (MC)

Mr Sawhney presented the report of the Marketing Committee and said that a rethinking of the major issues of IFIP, like membership, events, income stream and IP3 within IFIP is necessary and has been already started since last General Assembly in Brisbane.

Mr Sawhney said that the Marketing Committee sees significant source of revenue in the past are falling away:

- less books being published today
- not all TCs are publishing through IFIP channels
- very few Journals

The main questions in this area are, how competitive is IFIP's Digital Library? When will IFIP be able to make its Digital Library a complete, competitive offering?

Mr Sawhney reminded the Board that new geographies and new constituencies forces IFIP to react in a short time frame. Specific geographies have to be identified and visited; the Membership Committee has to explore new constituencies. There is a need for a Global Advisory Board for IFIP's President in order to align IFIP focus to market needs and to invite leaders representing above constituencies.

Mr Sawhney said that communication with IFIP's Member Societies, Affiliates and Regional Groups has to be enhanced. A regular two-way flow of information exchange between Board and TCs, TCs and Working Groups as well as between Member Societies and GA representatives has to be implemented.

As marketing is based on member's needs and expectations of Member Societies, TCs and WGs, help of the Member Societies Relations Committee is strongly needed. The CIPS Survey gives useful pointers how to help the Board members, TCs calibrate future plans / offerings.

4.9.5 Member Society Relations Committee (MSRC)

Mr Robertson informed the Board that the attempt to engage member societies at the GA 2010 in Brisbane largely failed. Despite a number of communications with GA representatives there was little response or interest in getting together. The communication was primarily by email, which is not an optimum method to generate responses or interest from people who have not met before and who are busy volunteers.

Mr Robertson said that in individual discussions with a number of GA representatives it became apparent that it is needed for an MRSC event to have a specific subject matter of interest to a broad range of Societies.

Mr Robertson recommended, based on his analysis that:

- MSRC work to organise a high profile member society event at the GA 2011.
- The event provided with a venue/date/time in the GA schedule that doesn't conflict with other events.
- That a subject/s matter of interest be selected that will be of interest to the GA representatives.
- The Board and MSRC committee work to identify specific subject matters and draw up a short list of possible final subjects.
- High profile speakers are engaged to present at the event.
- That the event is well published in advance.

The Board **APPROVED** the organisation of a MSRC event at GA 2011.

Mr Roberson presented a draft charter of the MSRC for consideration and requested the Board to review it and provide comments prior to finalisation.

4.9.6 Publications Committee (PC)

Mr Turner presented the report of Publications Committee. He informed the Board about the accomplishments since the General Assembly 2010.

Mr Turner reported that Springer has proposed a revised copyright form that addresses the issues raised by the Publications Committee last August. There were no comments in addition to those made previously by email. The proposed draft is acceptable to the committee, subject to appropriately addressing the two issues previously communicated to Springer.

Mr Turner informed the Board that the proposal of CSI (Computer Society of India) to be allowed to produce one journal as an initial experiment with material to be

selected from IFIP Bibliography outside the restriction period has been discussed within Publications Committee. The PC was interested in the proposal as it offers potential advantages for both IFIP and one of our member societies. There are two main concerns regarding this proposal:

- IFIP cannot consider this a “one-off” agreement. IFIP’s member societies may wish to have a similar agreement. The PC recommends that all member societies be treated equally, so if this proposal is approved, it should be understood that similar proposals from other member societies also will be approved.
- Because IFIP’s agreement with Springer gives Springer the exclusive license for such re-publications, it is not possible to make a final decision on the proposal until it has been determined what would be acceptable to Springer. Therefore no decision should be attempted until IFIP know what would be acceptable to Springer.

There was additional discussion as to whether IFIP should benefit in some tangible way from such an agreement. For example, should there be a payment from a member society for such use of IFIP’s intellectual property?

The Board **AGREED** with the view of the Publications Committee that the proposal from CSI is an interesting one that should be pursued. The Board also **AGREED** that if this will become possible, it will be available for all IFIP member societies. The Board **REQUESTS** the PC Chair to discuss with Springer whether they would be willing to accommodate this proposal and under what conditions. Mr Strous was requested to inform CSI about the discussion and outcome with respect to their proposal.

Mr Strous remarked that IFIP should not ask for a tangible benefit in the form of some sort of payment. This proposal provides an opportunity to make membership of IFIP attractive (what’s in it for me). The Board **AGREED** to this view.

Mr Turner presented the plans and ongoing work in the Publications Committee:

- Completion of copyright form revision.

The intention remains to obtain agreement between the Publications Committee and Springer on a new form as soon as possible, and to have the new form on the Springer web site.

- Development of a policy on plagiarism.

The intention remains to complete a recommended policy on plagiarism.

- Development of AICT.

The intention remains to involve the AICT Editorial Board, along with the PC, in considering how to make AICT a stronger series, perhaps using sub-series to distinguish between different types of events and publications.

- New TC-11 journal.

There has been some contact with WG 11.11 regarding the establishment of a journal on trust management. WG 11.11 has stated its intentions to submit a proposal for such a journal.

- Other matters.

The IFIP Secretariat currently receives 5 copies of each IFIP publication from Springer, and 45 copies are sent to the conference organizers. Only two copies are needed for archiving by the secretariat. The other three copies were intended for Executive Committee members who have need to examine publications from time to

time for maintaining currency in knowledge of the nature of IFIP publications. However, in practice there has been little or no request for the three extra copies, and the secretariat has no facilities for their storage. Therefore, it is recommended that the distribution from Springer be changed to send only two copies to the secretariat, and to send 48 copies to the conference organizers.

The Board **AGREED**.

DIGITAL LIBRARY

Mr Turner informed the Board that notice was just received from the ACS of its wish to terminate the agreement to provide the DL. Options for finding an alternate provider, including another member society, an indexing service such as DLBP, a commercial provider, a university, and doing it in house, were discussed. It is recommended that a task group be appointed to investigate alternatives and to recommend a solution.

Work will proceed to establish a smooth transition with the ACS. The ACS indicated a preference to terminate the agreement by April, but this does not provide enough time to move to an alternative provider. The current agreement stipulates a minimum six-month notification to terminate the agreement. Additionally, no acceptable DL has been provided so far, and the author-submitted papers have not been loaded into the DL.

It remains essential that a financial model be developed for sustaining the operation of the DL. The IFIP general budget cannot sustain providing full payment for the DL operation.

Mr Rannenberg commented that the Digital Library is the most important issue for the TCs, therefore a solution has to be found very urgently.

Mr Strous said that a Task Force, which will go into this topic, will be established very soon. The Task Force will report possibilities to the Board.

All members of the Board were disappointed about the new situation. The Board **AGREED** unanimously in establishing a Task Force, which has to come up with a proposal how to proceed with the Digital Library. Given the urgency of the issue the Taskforce should report to the Executive Committee meeting in June.

4.10 Next Meetings

The John von Neumann Computer Society (NJSZT) kindly invited the Board to have it's 2012 meeting in Budapest. The Board thankfully accepted this invitation. The Dutch Computer Society (NGI) will invite GA 2012 to be held in Amsterdam, following the WCC 2012.

The next meetings are:

2011

General Assembly	September 9 th - 10 th , 2011	venue will be defined
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2012

Board	March 1 st - 3 rd , 2012	Budapest, Hungary
General Assembly	September 27 th - 29 th , 2012	Amsterdam, The Netherlands

2013

Board	February / March 2013	open to invitations
General Assembly	August / September 2013	open to invitations (possibly following WITFOR 2013)

The attention of member societies is drawn to the importance of venues having easy access to major international airports.

4.11 Closing of Meeting

Mr Strous closed the meeting by again thanking the hosts for their hospitality and everyone present for their contributions. He wished everyone a safe journey home.

IFIP BOARD 2011

IFIP President	Leon Strous (NL)	2010 - 2013
Immediate Past President	Basie von Solms (ZA)	2010 - 2011
Vice Presidents	Jerry Engel (USA)	2007 - 2013
	Ramon Puigjaner (ES)	2009 - 2013
	Lalit Sawhney (IN)	2009 - 2012
	Joe Turner (USA)	2008 - 2011
Honorary Secretary:	Maria Raffai (HU)	2010 - 2013
Honorary Treasurer:	Chris Avram (AUS)	2008 - 2014
Councillors:	Max Bramer (UK)	2008 - 2011
	Bernhard Eschermann (CH)	2009 - 2012
	Mike Hinchey (IE)	2007 - 2013
	Jan Pries-Heje (DK)	2010 - 2013
	Kai Rannenberg (DE)	2009 - 2012
	Don Robertson (NZ)	2009 - 2013
	A Min Tjoa (AT)	2010 - 2013
	Jan Wibe (NO)	2009 - 2012